

EXHIBIT A
LCSWMA
2017 Operating Budget

	Lancaster System 2017 Budget	SRMC 2017 Budget	Consolidated 2017 Budget
<u>Tonnage</u>			
Refuse - Contract	319,294	177,645	496,939
Refuse - Spot / OOC	15,950	99,077	115,027
C&D	85,983	17,021	103,004
Residual/Special Waste	190,235	7,905	198,140
Recycle	16,357	-	16,357
TOTAL TONNAGE	627,819	301,648	929,467
<u>Revenue</u>			
Refuse - Contract	\$ 23,404,250	\$ 18,842,025	\$ 42,246,275
Refuse - Spot / OOC	\$ 303,050	\$ 2,917,519	\$ 3,220,569
C&D	\$ 4,949,198	\$ 1,021,260	\$ 5,970,458
Residual/Special Waste	\$ 9,360,025	\$ 366,180	\$ 9,726,205
Recycle	\$ 232,202	\$ 10,800	\$ 243,002
Total Tipping Revenue	\$ 38,248,725	\$ 23,157,784	\$ 61,406,509
Electric Revenue	\$ 5,154,164	\$ 4,723,332	\$ 9,877,496
Steam Sales	\$ 693,091	\$ -	\$ 693,091
Capacity Revenue	\$ 1,203,100	\$ 381,473	\$ 1,584,573
Renewable Energy Credits	\$ 1,480,010	\$ 531,062	\$ 2,011,071
Landfill Gas/Wind	\$ 74,339	\$ -	\$ 74,339
Total Energy Revenue	\$ 8,604,704	\$ 5,635,867	\$ 14,240,571
Transportation Fees	\$ 1,521,220	\$ 10,800	\$ 1,532,020
CNG Sales	\$ 57,108	\$ -	\$ 57,108
Metal/Recycle Sales	\$ 552,062	\$ 151,180	\$ 703,242
Total Other Revenue	\$ 2,130,390	\$ 161,980	\$ 2,292,370
TOTAL OPERATING REVENUE	\$ 48,983,819	\$ 28,955,631	\$ 77,939,449
Investment Earnings	\$ 900,125	\$ -	\$ 900,125
Grants/Reimbursements	\$ 234,000	\$ -	\$ 234,000
Miscellaneous Revenue	\$ 395,900	\$ -	\$ 395,900
TOTAL NON-OPERATING REVENUE	\$ 1,530,025	\$ -	\$ 1,530,025
TOTAL REVENUE	\$ 50,513,844	\$ 28,955,631	\$ 79,469,474
<u>Expenses/Debt Service</u>			
Landfill - Frey Farm/Creswell	\$ 4,559,052	\$ -	\$ 4,559,052
Transfer Station Complex	\$ 3,838,593	\$ -	\$ 3,838,593
WTE - Lancaster	\$ 23,241,959	\$ -	\$ 23,241,959
SRMC	\$ -	\$ 18,143,054	\$ 18,143,054
TOTAL OPERATING EXPENSES	\$ 31,639,604	\$ 18,143,054	\$ 49,782,658
Administration - Pre Alloc.	\$ 11,616,191	\$ 471,100	\$ 12,087,291
Administration Allocation	\$ (350,000)	\$ 350,000	\$ -
Total Admin	\$ 11,266,191	\$ 821,100	\$ 12,087,291
TOTAL EXPENSES	\$ 42,905,795	\$ 18,964,154	\$ 61,869,950
NET OPERATING INCOME	\$ 7,608,049	\$ 9,991,476	\$ 17,599,525
DS - 05 Note/06 Bond	\$ -	\$ -	\$ -
SRMC Series A	\$ -	\$ 9,016,536	\$ 9,016,536
SRMC Series B	\$ -	\$ 240,000	\$ 240,000
TOTAL DEBT SERVICE	\$ -	\$ 9,256,536	\$ 9,256,536
NET SURPLUS/(DEFICIT)	\$ 7,608,049	\$ 734,940	\$ 8,342,989